

INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: OCT 02 2015

A SAFE PLACE IN PAGOSA INC
C/O MICHAEL A BRANCH
PO BOX 1333
PAGOSA SPRINGS, CO 81147

Employer Identification Number:
46-4975570
DLN:
17053166327005
Contact Person:
ANDREA A SPECK ID# 95324
Contact Telephone Number:
(877) 829-5500
Accounting Period Ending:
December 31
Public Charity Status:
170(b)(1)(A)(vi)
Form 990/990-EZ/990-N Required:
Yes
Effective Date of Exemption:
December 10, 2014
Contribution Deductibility:
Yes
Addendum Applies:
No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

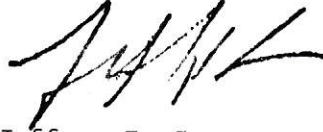
If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

Letter 947

A SAFE PLACE IN PAGOSA INC

Sincerely,

A handwritten signature in black ink, appearing to read "J. Cooper". The signature is stylized with a large, sweeping initial "J" and a long horizontal stroke at the end.

Jeffrey I. Cooper
Director, Exempt Organizations
Rulings and Agreements

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO

CERTIFICATE OF FACT OF GOOD STANDING

I, Jena Griswold, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

A Safe Place in Pagosa, Inc.

is a

Nonprofit Corporation

formed or registered on 12/10/2014 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20141751401 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 04/08/2020 that have been posted, and by documents delivered to this office electronically through 04/09/2020 @ 12:33:46 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 04/09/2020 @ 12:33:46 in accordance with applicable law. This certificate is assigned Confirmation Number 12219499 .



Jena Griswold

Secretary of State of the State of Colorado

*****End of Certificate*****

Notice: A certificate issued electronically from the Colorado Secretary of State's Web site is fully and immediately valid and effective. However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's Web site, <http://www.sos.state.co.us/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the issuance of a certificate is merely optional and is not necessary to the valid and effective issuance of a certificate. For more information, visit our Web site, <http://www.sos.state.co.us/> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."

Aspen House / Aspen Services

A Safe Place in Pagosa, Inc.

Board of Directors February 2020 CORRECTED

Budget meeting held in October
Annual meeting held in February
Minimum of 5 Directors; Maximum of 9

Term start date	Name	Title	3-Year Term ends	Phone #	Mailing Address	Email Address	TBK Bank signer / PO Box key holder
12/14/2014	A Safe Place in Pagosa, Inc.	A recognized 501(c)(3) nonprofit corporation		970-398-1636	PO Box 5913		
10/23/2019	Carolyn Paschal	President Emeritus	Perpetual				
Dec-17	Carol Riley (Manager)	President	Feb-21	c 970-389-1591	1265 S. Pagosa Blvd. Pagosa Springs, CO 81147	carol@cakconsulting.net	Signer; PO Box key holder; credit card holder
Feb-15	Patty Brown (Self-employed Bookkeeper)	Treasurer	Feb-22	c 970-946-5143 or h 731-5143	136 Blue Jay Cr, Pagosa Springs, CO 81147	patriciaabrown@peoplepc.com	Authorized to obtain info on bank accounts / PO key holder / credit card holder
Sep-17	Cathy Reece (Office Manager)	Vice President	Feb-23	c 970-946-0243	34 Gallup Ct. Pagosa Springs, CO 81147	iggydog12@gmail.com	Signer
Sep-18	Becky Thompson (Instructional Aide)	Director	Feb-21	c 970-507-0101 or h 264-6318	PO Box 3383 Pagosa Springs, CO 81147	bltpagosa@yahoo.com	
Jan-19	Cyndi Figaro (Special Talents Head Teacher)	Director	Feb-22	c 512-818-7754	30 Rosewood Ct Pagosa Springs, CO 81147	cyndifigaro@gmail.com	
Jan-20	Warren Brown (Law enforcement)	Director	Feb-23	c 970-901-0543	1752 Lake Forest Cr Pagosa Springs, CO 81147	brownwarren66@yahoo.com	
Feb-20	Nicole Smith (Banking operations)	Secretary	Feb-23	c 970-553-9263 or w 970-788-5002	270 Valley Dr., Ignacio CO 81137	nicole.smith@bankofcolorado.com	
Feb-20	Nathan Mueller (Financial Adviser)	Director	Feb-23	c 303-915-4855	102 Valley View Dr. #3166 Pagosa Springs, CO 81147	nathan.mueller@ymail.com	
Feb-20	Danyelle Leentjes (Nonprofit Executive Director)	Director	Feb-23	c 970-946-3047	PO Box 4698 Pagosa Springs, CO 81147	dleentjes@gmail.com	
Mar-19	Staff: Kate Simmons	Executive Director		c 719-314-7383	2904 CR 119/ POB 3236 Pagosa Springs, CO 81147	kate@aspenhousepagosa.org	Credit card holder

ARTICLES OF INCORPORATION
OF
A SAFE PLACE IN PAGOSA, INC.
(a non-profit corporation)

The undersigned natural person, being more than eighteen (18) years of age, desiring to form a corporation under and in pursuant of Title 7, Articles 121 to 137, Colorado Revised Statutes, does hereby make, execute and acknowledge the Articles of Incorporation.

ARTICLE 1

Name

The name of the corporation is *A SAFE PLACE IN PAGOSA, INC.*

ARTICLE 2

Period of Duration

This corporation shall have perpetual existence.

ARTICLE 3

Purposes

The purpose for which the Corporation is formed is to establish and operate a residential home for adults with developmental disabilities in the Pagosa Springs, Colorado community, within the meaning of Section 501© (3) of the Internal Revenue Code of 1954, as amended from time to time.

Within the limitations, guidelines and restrictions of the above-described Internal Revenue Code Section, the Corporation may receive gifts for the establishment and management of said home, to provide assistance for those residents who are unable to pay their regular tuition and such ancillary costs as deemed necessary to provide appropriate living expenses and services to residents of said home.

ARTICLE 4

Powers

The corporation and its officers and Directors shall have all of the powers granted non-profit corporations under Title 7, Articles 121 to 137, Colorado Revised Statutes. Specifically, but not by way of limitation, the corporation, its officers and Directors, shall have discretionary power and authority.

4.1 To take, and hold, by bequest, gift, purchase, lease, or otherwise, either absolutely or in trust, for any purposes, any property, real, personal or mixed, without limitation as to amount or value; provided, however, that the Directors shall, in their sole discretion, have power to refuse to receive any funds, monies, securities or property of whatever nature, bequeathed, devised or given to the corporation for any reason whatever.

4.2 To own (and while the owner of any stocks, bonds, securities, notes or other evidences of indebtedness created or issued by any corporation or association organized under the laws of the State of Colorado, or of any other states, county, nation or government, to exercise and enjoy all of the rights, powers and privileges of ownership, including the right to vote in respect thereof, with power to designate some party for that purpose from time to time to the same extent that natural persons might or could do), or operate, use, enjoy, manage, improve, mortgage, pledge, lease assign, sell or otherwise dispose of any such property, without any duty on any person dealing with the corporation to see to the application of any money or other property delivered to it, and free from all investment restrictions, whether imposed by statutes or State Constitution or otherwise; to change and vary the investments of the corporation from time to time, and to invest and reinvest its funds in any securities or property deemed proper by its Directors for such investment; and in general to deal with and expand the property and funds of the corporation for the purposes thereof in such manner as in the judgment of its Directors, by majority vote, will best promote its purposes.

4.3 To make, enter into and perform contracts of every kind and description, necessary, advisable or expedient in carrying out the purposes of the corporation, with any person, firm, association, corporation, municipality, body politic, county, state or government.

4.4 To distribute the income and part or all of the assets of the corporation in the accomplishment of the objects and purposes of the corporation to such persons and organizations as the Directors find to be proper recipients (provided, however, that in making such distributions, the provisions of the Internal Revenue Code of 1954, as amended, are not violated) and, upon any distribution of all the assets, to finally dissolve the corporation.

ARTICLE 5

Limitations

Notwithstanding anything in Article 4 or elsewhere in these Articles of Incorporation to the contrary, the corporation shall exercise only such powers as are in furtherance of the exempt purposes of organizations described in Section 501© (3) of the Internal Revenue Code of 1954, as amended from time to time.

ARTICLE 6

Prohibition of Profit to Director, Officer or Employee

No Director, officer or employee of the corporation, no person from whom the corporation may receive any property or funds, and no members of the family of such Director, officer or employee or person shall receive, or be lawfully entitled to receive any pecuniary profit from the operations thereof, and in no event and under no circumstances shall any part of the assets of the corporation, whether principal, income or accumulations be paid as salary or compensation to, or be distributed to, or inure to the benefit of any of the Directors or their successors, or any person who shall contribute any money or other property to the corporation or any member of the family of such person provided, however:

6.1 That reasonable compensation may be paid an accounting firm/person selected by the Corporation Board of Directors, and to agents and employees of the corporation for services rendered in affecting one or more of the purposes of the corporation, and

6.2 That any Director or officer may, from time to time, be reimbursed for his or her actual and reasonable expenses incurred in connection with the administration of the affairs of the corporation. No payment shall be made or any act performed by any Director, officer, employee or agent of the corporation which shall be an act classified as a "prohibited transaction" for organizations claiming exemption from taxation under the provisions of the Internal Revenue Code of 1954, as amended.

ARTICLE 7

Distribution of Dissolution

In the event of dissolution, all of the remaining assets and property of the corporation shall, after necessary expenses thereof, be distributed to such organizations as shall qualify under Section 501©(3) of the Internal Revenue Code of 1954, as amended, as shall be selected by the Board of Directors.

ARTICLE 8

Initial Board of Directors

The number of Directors constituting the initial primary Board of Directors shall be two. The names and addresses of these persons are listed as follows:

Patricia Brown
136 Blue Jay Circle
Pagosa Springs, CO 81147

Carolyn Pascal
292 East Golf, Unit A
Pagosa Springs, CO 81147

Patricia Brown 11/20/2014

Carolyn Paschal 11/20/2014

ARTICLE 9

Registered Office and Registered Agent

The address of the registered office of the corporation shall be 482 Lewis Street, Pagosa Springs, Colorado. The name of its initial registered agent at such address is **Michael C. Branch** whose consent to such appointment is hereby confirmed.

Michael C. Branch, registered agent

Certificate of Acknowledgment of Notary Public

State of Colorado)

) SS

County of Archuleta)

The forgoing instrument was acknowledged before me this 21st day of November, 2014 by Michael C. Branch.

PATRICIA MARTINEZ
NOTARY PUBLIC
STATE OF COLORADO
NOTARY ID #20054048497
COMMISSION EXPIRES: 12/19/2017

WITNESS my hand and official seal.

Notary Signature *Patricia Martinez*

Notary printed name PATRICIA MARTINEZ

Notary Public for the State of COLORADO

My commission expires 12-19-17

[NOTARY SEAL]

Adopted February 19th, 2015; Amended 3/19/2015; 5/21/2015; 3/28/2017; 6/12/2019

Bylaws of A Safe Place in Pagosa, Inc.

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Bylaws of *A Safe Place in Pagosa, Inc.*

Article 1 Offices

Section 1. Principal Office

The principal office of the Corporation is located at 136 Blue Jay Circle, Pagosa Springs, Archuleta County, in the state of State of Colorado.

Section 2. Change of Address

The designation of the county or state of the Corporation's principal office or place of business may be changed by amendment of these Bylaws.

Section 3. Other Offices

The Corporation may also have offices at such other places, within or outside of its state and/or county of Incorporation, where it is qualified to do business, as its business and activities may require, and as the Board of Directors may, from time to time, designate.

Article 2 Nonprofit Purposes

Section 1. IRC Section 501(c)(3) Purposes

This Corporation is organized exclusively for one or more of the purposes as specified in Section 501(c)(3) of the Internal Revenue Code, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code.

Section 2. Specific Objectives and Purposes

The purpose for which the Corporation is formed is to establish and operate a residential home for adults with developmental disabilities in the Pagosa Springs, Colorado community, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1954, as amended from time to time.

Article 3 Directors

Section 1. Number

The Corporation shall have a minimum of five and a maximum of nine Directors and they shall be known collectively as the Board of Directors.

Section 2. Qualifications

A Director shall be an individual, a legal citizen of the United States and of the legal age of 21 years or older. There will be, at all times, at least one Director who receives services or who is a parent or legal guardian of a resident of the home.

Section 3. Powers

Subject to the provisions of the laws of this state and any limitations in the Articles of Incorporation and these Bylaws relating to action required or permitted to be taken or approved, the activities and affairs of this Corporation shall be conducted and all corporate powers shall be exercised by or under the direction of the Board of Directors.

Section 4. Duties

It shall be the duty of the Directors to:

- a. Perform any and all duties imposed on them collectively or individually by law, by the Articles of Incorporation, or by these Bylaws;
- b. Appoint and remove, employ and discharge, and, except as otherwise provided in these Bylaws, prescribe the duties and fix the compensation, if any, of all Officers, agents, and employees of the Corporation;
- c. Supervise Officers, agents, and employees of the Corporation to assure that their duties are performed properly;
- d. Meet at such times and places as required by these Bylaws;
- e. Register their addresses (US mail and electronic) and other contact information with the Secretary of the Corporation, and notices of meetings mailed, telegraphed or sent by other electronic means at such registered addresses shall be valid notices thereof.

Section 5. Term of Office

Directors shall serve a term of three (3) years from the end of the annual meeting or until such Director's earlier death, resignation or removal. At the time of organization, one-third of the elected Directors shall be elected for terms of one, two or three years, respectively or for lesser terms as may be necessary to complete the first fiscal year.

Thereafter, as many Directors shall be elected each year as are required to fill vacancies. Directors may serve successive terms as elected.

Section 6. Compensation

Directors shall serve without compensation except that a reasonable reimbursement may be paid to Directors for the costs of attending regular and special meetings of the Board of Directors. In addition, they shall be allowed reasonable advancement or reimbursement of expenses incurred in the performance of their duties. Any payments to Directors shall be approved in advance in accordance with this Corporation's conflict of interest policy, as set forth in Article 9 of these Bylaws.

Section 7. Place of Meetings

Meetings shall be held at the ~~principal office Pagosa Springs Area Chamber of Commerce (3/19/2015)~~ (3/28/2017) the place of business of the Corporation unless otherwise provided by the Board of Directors, or at such other acceptable place as may be designated from time to time by resolution of the Board of Directors.

Section 8. Regular Meetings

Regular meetings shall be held at least four times per year ~~on the third Thursday fourth Tuesday of the month at 5:00p.m 5:30pm (5/21/2015), unless such day falls on a legal holiday, in which event the regular meeting shall be held at the same hour and place on the next business~~ at an acceptable time and day determined by the Board of Directors. (3/28/2017) The schedule may be changed from time to time by resolution of the Board of Directors.

At the first regular meeting, the Board of Directors shall be selected.

Section 9. Special Meetings

Special meetings of the Board of Directors may be called by the Chairperson of the Board, the President, the Vice President, the Secretary, by any two Directors, or, if different, by the persons specifically authorized under the laws of this state to call special meetings of the Board of Directors. Such meetings shall be held at the principal office of the Corporation or, if different, at the place designated by the person or persons calling the special meeting.

Section 10. Notice of Meetings

Unless otherwise provided by the Articles of Incorporation, these Bylaws, or provisions of law, the following provisions shall govern the giving of notice for meetings of the Board of Directors:

- a. Regular Meetings.** No notice need be given of any regular meeting of the Board of Directors unless the day, time or place has been changed.

- b. Special Meetings.** At least ~~one week (7 days)~~ 48 hours (6/12/2019) prior notice shall be given by the Secretary of the Corporation to each Director of each special meeting of the Board of Directors. Such notice may be oral or written, may be given personally, by first class mail, by telephone, by facsimile machine, or by other electronic means, and shall state the place, date, and time of the meeting and the matters proposed to be acted upon at the meeting. In the case of facsimile or other electronic notification, the Director to be contacted shall acknowledge personal receipt of the notice by a return message or telephone call within twenty-four hours of the first facsimile or other electronic notification.
- c. Waiver of Notice.** Whenever any notice of a meeting is required to be given to any Director of this Corporation under provisions of the Articles of Incorporation, these Bylaws, or the law of this state, a waiver of notice in writing signed by the Director, whether before or after the time of the meeting, shall be equivalent to the giving of such notice.

Section 11. Quorum for Meetings

A quorum shall consist of a majority of the Board of Directors.

Except as otherwise provided under the Articles of Incorporation, these Bylaws, or provisions of law, no business shall be considered by the Board of Directors at any meeting at which the required quorum is not present, and the only motion which the Chairperson shall entertain at such meeting is a motion to adjourn.

Section 12. Voting by Proxy

Directors may vote or act by proxy.

Section 13. Majority Action as Board Action

Every act or decision done or made by a majority of the Directors present at a meeting duly held at which a quorum is present is the act of the Board of Directors, unless the Articles of Incorporation, these Bylaws, or provisions of law require a greater percentage or different voting rules for approval of a matter by the Board.

Section 14. Meetings via Current Technology

Members of the Board of Directors or any Committee thereof may participate in a regular or special meeting by, or conduct the meeting through the use of any current means of communication by which all Directors participating may hear each other during the meeting. A Director participating in a meeting by this means is deemed to be present in person at the meeting.

Section 15. Actions without a Meeting

Any action required or permitted to be taken at a meeting of the Board of Directors or any Committee thereof may be taken without a meeting if each and every member of the Board or Committee in writing either: (a) votes for such action; or (b) (i) votes

Action is taken under this Section only if the affirmative vote for such action equals or exceeds the minimum number of votes that would be necessary to take such action at a meeting at which all of the Directors then in office were present and voted.

Action taken pursuant to this Section has the same effect as action taken at a meeting of Directors and may be described as such in any document. All signed written instruments necessary for any action taken pursuant to this Section shall be filed with the minutes of the meetings of the Board of Directors.

Section 16. Conduct of Meetings

Meetings of the Board of Directors shall be presided over by the Chairperson of the Board, or, if no such person has been so designated, or in his or her absence, the President of the Corporation, or in his or her absence, by the Vice President of the Corporation, or in the absence of each of these persons, by a Chairperson chosen by a majority of the Directors present at the meeting. The Secretary of the Corporation shall act as Secretary of all meetings of the Board of Directors, provided that, in his or her absence, the presiding Officer shall appoint another person to act as Secretary of the meeting.

Meetings shall be governed by Robert's Rules of Order, insofar as such rules are not inconsistent with or in conflict with the Articles of Incorporation, these Bylaws, or with provisions of law.

Section 17. Vacancies

Vacancies on the Board of Directors shall exist (1) upon the death, resignation, or removal of any Director, and (2) whenever the number of authorized Directors is increased.

Any Director may resign effective upon giving written notice to the Chairperson of the Board, the President, the Secretary, or the Board of Directors, unless the notice specifies a later time for the effectiveness of such resignation. No Director may resign if the Corporation would then be left without a duly elected Director or Directors in charge of its affairs, except upon notice to the office of the attorney general or other appropriate agency of this state.

Directors may be removed from office, with or without cause, as permitted by and in accordance with the laws of this state.

Unless otherwise prohibited by the Articles of Incorporation, these Bylaws, or provisions of law, vacancies on the Board may be filled by approval of the Board of Directors. If the number of Directors then in office is less than a quorum, a vacancy on the Board may be filled by approval of a majority of the Directors then in office or by a sole remaining Director. A person elected to fill a vacancy on the Board shall hold office until the next election of the Board of Directors or until his or her death, resignation, or removal from office.

Section 18. Non-liability of Directors

The Directors shall not be personally liable for the debts, liabilities, or other obligations of the Corporation.

Section 19. Indemnification of Directors and Officers by Corporation

The Directors and Officers of the Corporation shall be indemnified by the Corporation to the fullest extent permissible under the laws of this state.

Section 20. Insurance for Corporate Agents

Except as may be otherwise provided under provisions of law, the Board of Directors may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any agent of the Corporation (including a Director, Officer, employee, or other agent of the Corporation) against liabilities asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, whether or not the Corporation would have the power to indemnify the agent against such liability under the Articles of Incorporation, these Bylaws, or provisions of law.

Article 4 Officers

Section 1. Designation of Officers

The Officers of the Corporation shall be a President, a Vice President, a Secretary, and a Treasurer. The Corporation may also have a Chairperson of the Board, one or more Vice Presidents, Assistant Secretaries, assistant Treasurers, and other such Officers with such titles as may be determined from time to time by the Board of Directors.

Section 2. Qualifications

Any person elected to the Board of Directors may serve as an Officer of this Corporation.

Section 3. Election and Term of Office

Officers shall be elected by the Board of Directors at the annual meeting, and each Officer shall hold office until he or she resigns or is removed or is otherwise disqualified to serve, or until his or her successor shall be elected and qualified, whichever occurs first. Each Officer shall serve a term of one (1) year from the end of the annual meeting, or until such Officer's earlier death, resignation or removal.

At the first regular meeting of Directors, Officers shall be elected by the Board of Directors. Voting for the election of Officers shall be by an act of the Board of Directors. Each Director shall cast one vote per candidate, and may vote for as many candidates as the number of candidates to be elected to the Board. The candidates receiving the

highest number of votes up to the number of Directors to be elected shall be elected to serve on the Board.

Section 4. Removal and Resignation

Any Officer may be removed, either with or without cause, by the Board of Directors, at any time. Any Officer may resign at any time by giving written notice to the Board of Directors or to the President or Secretary of the Corporation. Any such resignation shall take effect at the date of receipt of such notice or at any later date specified therein, and, unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective, though all Directors shall be notified. The above provisions of this Section shall be superseded by any conflicting terms of a contract which have been approved or ratified by the Board of Directors relating to the employment of any Officer of the Corporation.

Section 5. Vacancies

Any vacancy caused by the death, resignation, removal, disqualification, or otherwise, of any Officer shall be filled by the Board of Directors. In the event of a vacancy in any office other than that of President, such vacancy may be filled temporarily by appointment by the President until such time as the Board shall fill the vacancy. Vacancies occurring in offices of Officers appointed at the discretion of the Board may or may not be filled as the Board shall determine.

Section 6. Duties of President

The President shall:

Be the Chief Executive Officer of the Corporation and shall, subject to the control of the Board of Directors, supervise and control the affairs of the Corporation and the activities of the Officers. He or she shall perform all duties incident to his or her office and such other duties as may be required by law, by the Articles of Incorporation, or by these Bylaws, or which may be prescribed from time to time by the Board of Directors. Unless another person is specifically appointed as Chairperson of the Board of Directors, the President shall preside at all meetings of the Board of Directors. Except as otherwise expressly provided by law, by the Articles of Incorporation, or by these Bylaws, he or she shall, in the name of the Corporation, execute such deeds, mortgages, bonds, contracts, checks, or other instruments which may from time to time be authorized by the Board of Directors.

Section 7. Duties of Vice President

In the absence of the President, or in the event of his or her inability or refusal to act, the Vice President shall:

Perform all the duties of the President, and when so acting shall have all the powers of, and be subject to all the restrictions on, the President. The Vice President shall have other powers and perform such other duties as may be prescribed by law, by the

Articles of Incorporation, or by these Bylaws, or as may be prescribed by the Board of Directors.

Section 8. Duties of Secretary

The Secretary shall:

Certify and keep at the principal office of the Corporation the original, or a copy, of these Bylaws as amended or otherwise altered to date.

Keep at the principal office of the Corporation or at such other place as the Board of Directors may determine, a book of minutes of all meetings of the Directors, and, if applicable, meetings of Committees of Directors, recording therein the time and place of holding, whether regular or special, how called, how notice thereof was given, the names of those present or represented at the meeting, and the proceedings thereof.

Ensure that the minutes of meetings of the Corporation, any written consents approving action taken without a meeting, and any supporting documents pertaining to meetings, minutes, and consents shall be contemporaneously recorded in the corporate records of this Corporation. This means that the minutes, consents, and supporting documents shall be recorded in the records of this Corporation by the later of (1) the next meeting of the Board of Directors, Committee, or other body for which the minutes, consents, or supporting documents are being recorded, or (2) sixty days after the date of the meeting or written consent. A draft copy of the minutes of all Board meetings shall be distributed to the entire Board of Directors within 15 days from the date the meeting was held.

See that all notices are duly given in accordance with the provisions of these Bylaws or as required by law.

Be custodian of the records and of the seal of the Corporation and affix the seal, as authorized by law or the provisions of these Bylaws, to duly executed documents of the Corporation.

Exhibit at all reasonable times to any Director of the Corporation, or to his or her agent or attorney, on request therefore, the Bylaws, the membership book, and the minutes of the proceedings of the Directors of the Corporation.

In general, perform all duties incident to the office of Secretary and such other duties as may be required by law, by the Articles of Incorporation, or by these Bylaws, or which may be assigned to him or her from time to time by the Board of Directors.

Section 9. Duties of Treasurer

The Treasurer shall:

Have charge and custody of, and be responsible for, all funds and securities of the Corporation, and deposit all such funds in the name of the Corporation in such banks,

trust companies, or other depositories as shall be selected by the Board of Directors, and follow all fiscal safeguards in place.

Receive, and give receipt for, monies due and payable to the Corporation from any source whatsoever.

Disburse, or cause to be disbursed, the funds of the Corporation as may be directed by the Board of Directors, taking proper vouchers for such disbursements.

Keep and maintain adequate and correct accounts of the Corporation's properties and business transactions, including accounts of its assets, liabilities, receipts, disbursements, gains, and losses.

Record all transactions in a manner that provides clear financial transparency and understanding.

Exhibit at all reasonable times the books of account and financial records to any Director of the Corporation, or to his or her agent or attorney, on request therefore.

Render to the President and Directors, whenever requested, and present monthly at Board meetings, an account of any or all of his or her transactions as Treasurer and of the financial condition of the Corporation.

Prepare, or cause to be prepared, and certify, or cause to be certified, the financial statements to be included in any required reports.

In general, perform all duties incident to the office of Treasurer and such other duties as may be required by law, by the Articles of Incorporation of the Corporation, or by these Bylaws, or which may be assigned to him or her from time to time by the Board of Directors.

At the discretion of the Board of Directors, some or any of these duties may be contracted to an external accounting firm/person.

Section 10. Compensation

Officers and Directors shall serve without compensation. The Executive Director, if exists, shall not be prevented from receiving a salary by reason of the fact that the Executive Director serves as an Ex-Officio Director of the Corporation. However, no payment of compensation (or payment of reimbursement of expenses) shall be made in any manner so as to result in the imposition of any liability in accordance with this Corporation's Conflict of Interest as set forth in Article 9 of these Bylaws, or under the corresponding Sections of the Internal Revenue Code.

Article 5 Committees

Section 1. Committees

The Corporation shall have such Committees as may from time to time be designated by resolution of the Board of Directors. These Committees may consist of persons who are not also members of the Board of Directors and shall act in an advisory capacity to the Board of Directors.

Section 2. Meetings and Action of Committees

Meetings and action of Committees shall be governed by, noticed, held, and taken in accordance with the provisions of these Bylaws concerning meetings of the Board of Directors, with such changes in the context of such Bylaw provisions as are necessary to substitute the Committee and its members for the Board of Directors, except that the time for regular and special meetings of Committees may be fixed by resolution of the Board of Directors or by the Committee. The Board of Directors may also adopt rules and regulations pertaining to the conduct of meetings of Committees to the extent that such rules and regulations are not inconsistent with the provisions of these Bylaws.

Article 6 Execution of Instruments, Deposits, and Funds

Section 1. Execution of Instruments

The Board of Directors, except as otherwise provided in these Bylaws, may by resolution authorize any Officer(s) or agent(s) of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no Officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to render it liable monetarily for any purpose or in any amount.

Section 2. Checks and Notes

Except as otherwise specifically determined by resolution of the Board of Directors, or as otherwise required by law, checks, drafts, promissory notes, orders for the payment of money, and other financial transactions or evidence of indebtedness of the Corporation under \$1,000.00 shall be signed by the President or Vice President of the Corporation. Checks, drafts, promissory notes, orders for the payment of money, and other financial transactions or evidence of indebtedness of the Corporation in the amount of \$1,000.00 and over shall be signed by the President or Vice President and countersigned by any Director other than the Treasurer. All transactions shall be

reviewed and approved by any Board member other than the authorized signer(s) or Treasurer.

Section 3. Deposits

All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies, or other depositories as the Board of Directors may select.

Section 4. Gifts

The Board of Directors may accept on behalf of the Corporation any contribution, gift, bequest, or devise for the nonprofit purposes of this Corporation.

Article 7 Corporate Records, Reports, and Seal

Section 1. Maintenance of Corporate Records

The Corporation shall keep at its principal office or place of business:

- a. Minutes of and documents presented at all meetings of Directors and Committees of the Board, indicating the time and place of holding such meetings, whether it was a regular or special meeting, how called, the notice given, and the names of those present and the proceedings thereof;
- b. Adequate and correct books and records of account, including accounts of its properties and business transactions and accounts of its assets, liabilities, receipts, disbursements, gains, and losses;
- c. A copy of the Corporation's Articles of Incorporation and Bylaws as amended to date, which shall be open to inspection by the Directors of the Corporation at all reasonable times during office hours.

Section 2. Corporate Seal

The Board of Directors may adopt, use, and at will alter, a corporate seal. Such seal shall be kept at the principal office of the Corporation. Failure to affix the seal to corporate instruments, however, shall not affect the validity of any such instrument.

Section 3. Directors' Inspection Rights

Every Director shall have the absolute right at any reasonable time to inspect and copy all books, records, and documents of every kind and to inspect the physical properties of the Corporation, and shall have such other rights to inspect the books, records, and properties of this Corporation as may be required under the Articles of Incorporation, other provisions of these Bylaws, and provisions of law.

Section 4. Members' Inspection Rights

This Corporation shall have no Members.

Section 5. Right to Copy and Make Extracts

Any inspection under the provisions of this Article may be made in person or by agent or attorney and the right to inspection shall include the right to copy and make extracts.

Section 6. Periodic Report

The Board of Directors shall cause any annual or periodic report(s) required under law to be prepared and delivered to an office of this state, of this Corporation, to be so prepared and delivered within the time limits set by law.

Article 8 IRC 501(c)(3) Tax Exemption Provisions

Section 1. Limitations on Activities

No substantial part of the activities of this Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation (except as otherwise provided by Section 501(h) of the Internal Revenue Code), and this Corporation shall not participate in, or intervene in (including the publishing or distribution of statements), any political campaign on behalf of, or in opposition to, any candidate for public office.

Notwithstanding any other provisions of these Bylaws, this Corporation shall not carry on any activities not permitted to be carried on (a) by a Corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, or (b) by a Corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code.

Section 2. Prohibition against Private Inurement

No part of the net earnings of this Corporation shall inure to the benefit of, or be distributable to, any of its Directors, Officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes of this Corporation.

Section 3. Distribution of Assets

Upon the dissolution of this Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of this Corporation, shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code or shall be distributed to the federal government, or to a state or local

government, for a public purpose. Such distribution shall be made in accordance with all applicable provisions of the laws of this state.

Section 4. Private Foundation Requirements and Restrictions

In any taxable year in which this Corporation is a private foundation as described in Section 509(a) of the Internal Revenue Code, the Corporation 1) shall distribute its income for said period at such time and manner as not to subject it to tax under Section 4942 of the Internal Revenue Code; 2) shall not engage in any act of self-dealing as defined in Section 4941(d) of the Internal Revenue Code; 3) shall not retain any excess business holdings as defined in Section 4943(c) of the Internal Revenue Code; 4) shall not make any investments in such manner as to subject the Corporation to tax under Section 4944 of the Internal Revenue Code; and 5) shall not make any taxable expenditures as defined in Section 4945(d) of the Internal Revenue Code.

Article 9 Conflict of Interest and Compensation Approval Policies

Section 1. Purpose of Conflict of Interest Policy

The purpose of this conflict of interest policy is to protect this tax-exempt Corporation's interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an Officer or Director of the Corporation or any "disqualified person" as defined in Section 4958(f)(1) of the Internal Revenue Code and as amplified by Section 53.4958-3 of the IRS Regulations and which might result in a possible "excess benefit transaction" as defined in Section 4958(c)(1)(A) of the Internal Revenue Code and as amplified by Section 53.4958 of the IRS Regulations. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

Section 2. Definitions

- a. Interested Person.** Any Director, principal Officer, member of a Committee with governing Board delegated powers, or any other person who is a "disqualified person" as defined in Section 4958(f)(1) of the Internal Revenue Code and as amplified by Section 53.4958-3 of the IRS Regulations, who has a direct or indirect financial interest, as defined below, is an interested person.
- b. Financial Interest.** A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:
 - 1. An ownership or investment interest in any entity with which the Corporation has a transaction or arrangement;

2. A compensation arrangement with the Corporation or with any entity or individual with which the Corporation has a transaction or arrangement; or
3. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Corporation is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.

A financial interest is not necessarily a conflict of interest. Under Section 3, paragraph B, a person who has a financial interest may have a conflict of interest only if the appropriate governing Board or Committee decides that a conflict of interest exists.

- c. **Governing Board.** The Board of Directors, hereafter referred to as Board.

Section 3. Conflict of Interest Avoidance Procedures

- a. **Duty to Disclose.** In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the Directors and members of Committees with governing Board delegated powers considering the proposed transaction or arrangement.
- b. **Determining Whether a Conflict of Interest Exists.** After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the governing Board or Committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining Board or Committee members shall decide if a conflict of interest exists.
- c. **Procedures for Addressing the Conflict of Interest.** An interested person may make a presentation at the governing Board or Committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.

The Chairperson of the governing Board or Committee shall, if appropriate, appoint a disinterested person or Committee to investigate alternatives to the proposed transaction or arrangement.

After exercising due diligence, the governing Board or Committee shall determine whether the Corporation can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.

If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the governing Board or

Committee shall determine by a majority vote of the disinterested Directors whether the transaction or arrangement is in the Corporation's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination, it shall make its decision as to whether to enter into the transaction or arrangement.

Section 4. Records of Board and Board Committee Proceedings

The minutes of meetings of the governing Board and all Committees with Board delegated powers shall contain:

- a. The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the governing Board's or Committee's decision as to whether a conflict of interest in fact existed.
- b. The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Section 5. Compensation Approval Policies

When approving compensation for Ex-Fiscio Directors, employees, contractors, and any other compensation contract or arrangement, in addition to complying with the conflict of interest requirements and policies contained in the preceding and following sections of this article as well as the preceding paragraphs of this section of this article, the Board or a duly constituted compensation Committee of the Board shall also comply with the following additional requirements and procedures:

- a. the terms of compensation shall be approved by the Board or Compensation Committee prior to the first payment of compensation;
- b. all members of the Board or Compensation Committee who approve compensation arrangements must not have a conflict of interest with respect to the compensation arrangement as specified in IRS Regulation Section 53.4958-6(c)(iii), which generally requires that each Board member or Committee member approving a compensation arrangement between this organization and a "disqualified person" (as defined in Section 4958(f)(1) of the Internal Revenue Code and as amplified by Section 53.4958-3 of the IRS Regulations):
 1. is not the person who is the subject of the compensation arrangement, or a family member of such person;
 2. is not in an employment relationship subject to the direction or control of the person who is the subject of the compensation arrangement;

3. does not receive compensation or other payments subject to approval by the person who is the subject of the compensation arrangement;
 4. has no material financial interest affected by the compensation arrangement; and
 5. does not approve a transaction providing economic benefits to the person who is the subject of the compensation arrangement, who in turn has approved or will approve a transaction providing benefits to the Board or Committee member.
- c. the Board or Compensation Committee shall obtain and rely upon appropriate data as to comparability prior to approving the terms of compensation. Appropriate data may include the following:
1. compensation levels paid by similarly situated organizations, both taxable and tax-exempt, for functionally comparable positions. "Similarly situated" organizations are those of a similar size, purpose, and with similar resources;
 2. the availability of similar services in the geographic area of this organization;
 3. current compensation surveys compiled by independent firms;
 4. actual written offers from similar institutions competing for the services of the person who is the subject of the compensation arrangement;

As allowed by IRS Regulation 4958-6, if this organization has average annual gross receipts (including contributions) for its three prior tax years of less than \$1 million, the Board or Compensation Committee will have obtained and relied upon appropriate data as to comparability if it obtains and relies upon data on compensation paid by three comparable organizations in the same or similar communities for similar services.

- d. the terms of compensation and the basis for approving them shall be recorded in written minutes of the meeting of the Board or Compensation Committee that approved the compensation. Such documentation shall include:
1. the terms of the compensation arrangement and the date it was approved;
 2. the members of the Board or Compensation Committee who were present during debate on the transaction, those who voted on it, and the votes cast by each Board or Committee member;
 3. the comparability data obtained and relied upon and how the data was obtained;

4. If the Board or Compensation Committee determines that reasonable compensation for a specific position in this organization or for providing services under any other compensation arrangement with this organization is higher or lower than the range of comparability data obtained, the Board or Committee shall record in the minutes of the meeting the basis for its determination;
5. If the Board or Committee makes adjustments to comparability data due to geographic area or other specific conditions, these adjustments and the reasons for them shall be recorded in the minutes of the Board or Committee meeting;
6. any actions taken with respect to determining if a Board or Committee member had a conflict of interest with respect to the compensation arrangement, and if so, actions taken to make sure the member with the conflict of interest did not affect or participate in the approval of the transaction (for example, a notation in the records that after a finding of conflict of interest by a member, the member with the conflict of interest was asked to, and did, leave the meeting prior to a discussion of the compensation arrangement and a taking of the votes to approve the arrangement);
7. The minutes of Board or Committee meetings at which compensation arrangements are approved must be prepared before the later of the date of the next Board or Committee meeting or 60 days after the final actions of the Board or Committee are taken with respect to the approval of the compensation arrangements. The minutes must be reviewed and approved by the Board and Committee as reasonable, accurate, and complete within a reasonable period thereafter, normally prior to or at the next Board or Committee meeting following final action on the arrangement by the Board or Committee.

Section 6. Annual Statements

Each Director, principal Officer, and member of a Committee with Governing Board delegated powers shall annually sign a statement which affirms such person:

- a. has received a copy of the conflicts of interest policy;
- b. has read and understands the policy;
- c. has agreed to comply with the policy; and
- d. understands the Corporation is charitable and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Section 7. Periodic Reviews

To ensure the Corporation operates in a manner consistent with charitable purposes and does not engage in activities that could jeopardize its tax-exempt status, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

- a. Whether compensation arrangements and benefits are reasonable, based on competent survey information, and the result of arm's-length bargaining.
- b. Whether partnerships, joint ventures, and arrangements with management organizations conform to the Corporation's written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes, and do not result in inurement, impermissible private benefit, or in an excess benefit transaction.

Section 8. Use of Outside Experts

When conducting the periodic reviews as provided for in Section 7, the Corporation may, but need not, use outside advisors. If outside experts are used, their use shall not relieve the governing Board of its responsibility for ensuring periodic reviews are conducted.

Article 10 Amendment of Bylaws

These Bylaws, or any part of them, may be altered, amended, or repealed and new Bylaws adopted by 2/3 (two-third) majority approval of the Board of Directors.

Article 11 Construction and Terms

If there is any conflict between the provisions of these Bylaws and the Articles of Incorporation of this Corporation, the provisions of the Articles of Incorporation shall govern.

Should any of the provisions or portions of these Bylaws be held unenforceable or invalid for any reason, the remaining provisions and portions of these Bylaws shall be unaffected by such holding.

All references in these Bylaws to the Articles of Incorporation shall be to the Articles of Incorporation, Articles of Organization, Certificate of Incorporation, Organizational Charter, Corporate Charter, or other founding document of this Corporation filed with an office of this state and used to establish the legal existence of this Corporation. All

references in these Bylaws to a Section or Sections of the Internal Revenue Code shall be to such Sections of the Internal Revenue Code of 1986 as amended from time to time, or to corresponding provisions of any future federal tax code.

➤ **ADOPTION OF BYLAWS**

We, the undersigned, are the initial Directors or incorporators of this Corporation, and we consent to, and hereby do, adopt the foregoing Bylaws, consisting of this page and the 20 preceding pages, as the Bylaws of this Corporation, A Safe Place in Pagosa, Inc.

Dated: February 19th, 2015

Carolyn Paschal
Carolyn Paschal Paschal

Patricia A Brown
Patricia Brown